# ST/Y INTEL

### LAST WEEK: STAY REVENUE

#### **IN SUMMARY** OCC % REVENUE ADR TOTAL \$94,691 + \$7,670 81% \$123 **ATLANTA AUSTIN** \$3,168 66% \$264 \$9,299 **CLEVELAND** 54% \$103 DALLAS \$5,364 92% \$134 **DENVER** \$6,439 82% \$126 \$11,631 81% \$168 **MEMPHIS PORTLAND** \$4.272 80% \$164 \$14,068 \$275 SAN DIEGO 81% \$13,303 \$116 ST LOUIS 78% \$16,810 WASHINGTON 87% \$250

### LAST WEEK: STAY REVENUE YOY

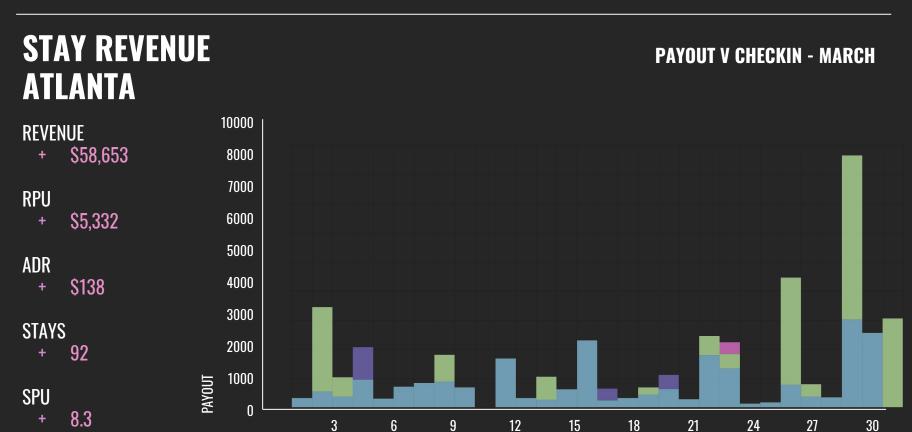
#### **IN CONTEXT: YOY** REVENUE ADR TOTAL \$94.691/\$126.262 \$7,670/\$5,003 **ATLANTA** \$123/\$128 AUSTIN \$3.168/\$14.048 \$264/\$374 **CLEVELAND** \$9.299/\$6.376 \$103/\$116 DALLAS \$5,364/\$8,367 \$134/\$177 **DENVER** \$6,439/\$2,492 \$126/\$90 \$11,631/\$15,327 **MEMPHIS** \$168/\$142 \$4.272/N/A PORTLAND \$164/N/A SAN DIEGO \$14.068/\$28.541 \$275/\$327 \$13.303/\$10.278 \$116/\$102 ST LOUIS \$16.810/\$16.947 WASHINGTON \$250/\$243

### LAST WEEK BOOKING REVENUE YOY

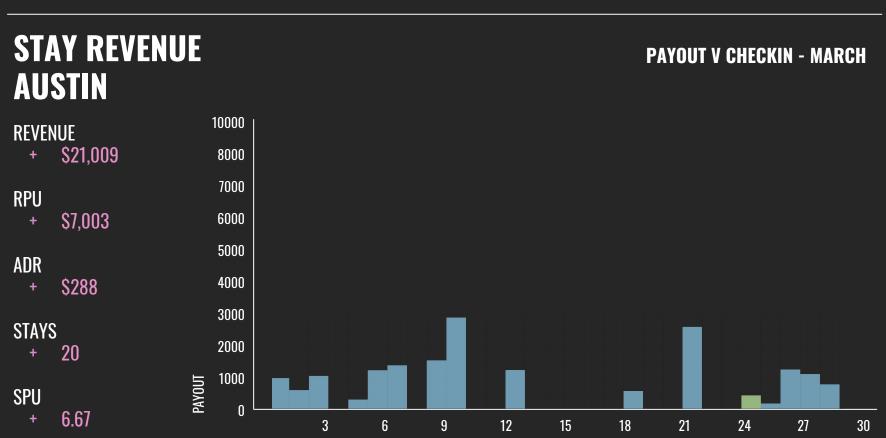
### **IN CONTEXT: YOY**

|   |            | BOOKINGS REVENUE    | ADR         |
|---|------------|---------------------|-------------|
| + | TOTAL      | \$119,018/\$134,973 | \$187/\$190 |
| + | ATLANTA    | \$3,300/\$5,959     | \$121/\$119 |
| + | AUSTIN     | \$N/A/\$10,170      | \$N/A/\$362 |
| + | CLEVELAND  | \$14,467/\$7,892    | \$122/\$128 |
| + | DALLAS     | \$4,276/\$6,630     | \$148/\$166 |
| + | DENVER     | \$4,097/\$4,491     | \$113/\$104 |
| + | MEMPHIS    | \$4,750/\$6,703     | \$187/\$159 |
| + | PORTLAND   | \$973/N/A           | \$185/N/A   |
| + | SAN DIEGO  | \$8,865/\$20,371    | \$402/\$328 |
| + | ST LOUIS   | \$2,811/\$15,193    | \$151/\$109 |
| + | WASHINGTON | \$15,825/\$19,074   | \$277/\$205 |
|   |            |                     |             |

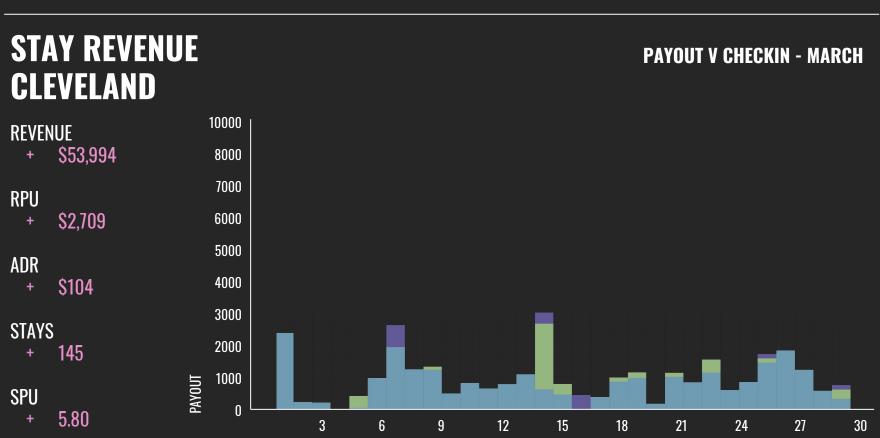














### ADR TREND: ATLANTA

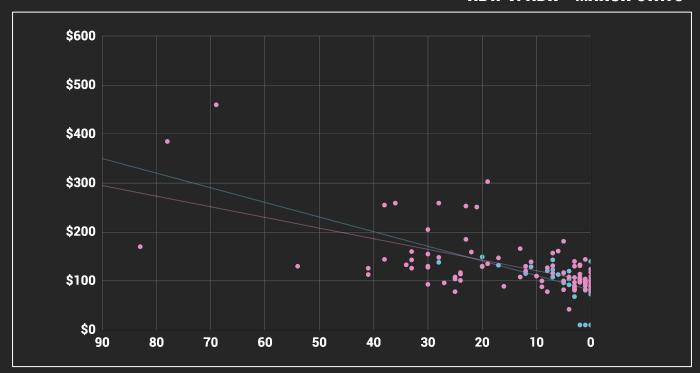
#### REVENUE

- + \$58,653
- + \$19,702

#### **ADR**

- + \$136
- + \$382

#### **ABW V. ADR - MARCH STAYS**





## ADR TREND: ST LOUIS

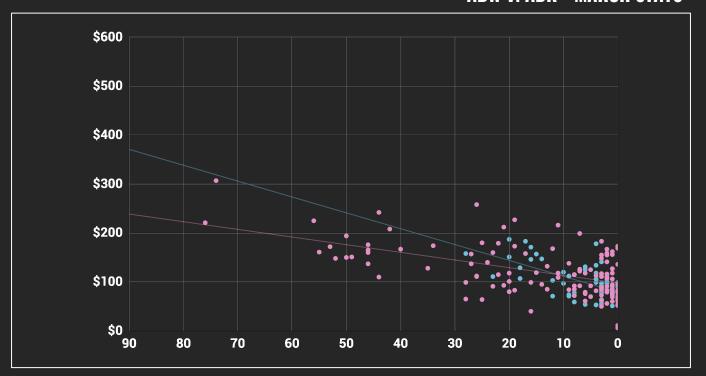
#### REVENUE

- + \$55,955
- + \$32,688

#### **ADR**

- + \$118
- + \$104

#### **ABW V. ADR - MARCH STAYS**





## ADR TREND: WASHINGTON

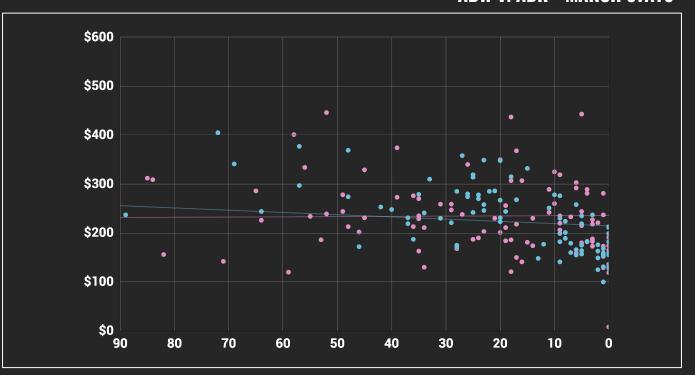
#### REVENUE

- + \$75,307
- + \$66,750

#### **ADR**

- + \$247
- + \$202

#### **ABW V. ADR - MARCH STAYS**





### APRIL LOOKAHEAD DALLAS

#### **REVPAR AVERAGES**





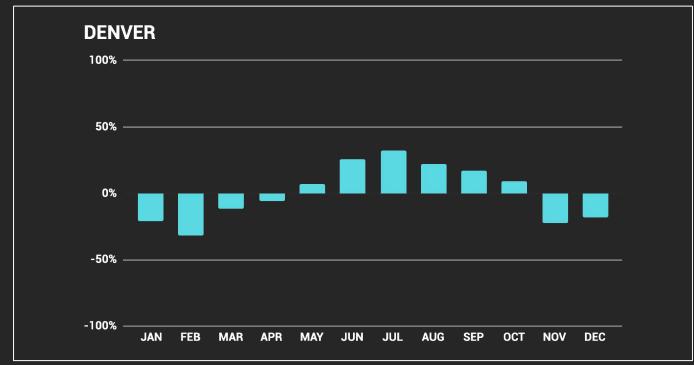
## APRIL LOOKAHEAD DALLAS

| 2019     | <b>TODAY 2018</b>       | <b>END APRIL 201</b>                      |
|----------|-------------------------|---|
| 25       | 24                      | 131                                       |
| \$13,819 | \$14,592                | \$47,429                                  |
| \$159    | \$190                   | \$176                                     |
| 34       | 28                      | 16  |
|          | 25<br>\$13,819<br>\$159 | 25 24<br>\$13,819 \$14,592<br>\$159 \$190 |



### APRIL LOOKAHEAD DENVER

#### **REVPAR AVERAGES**





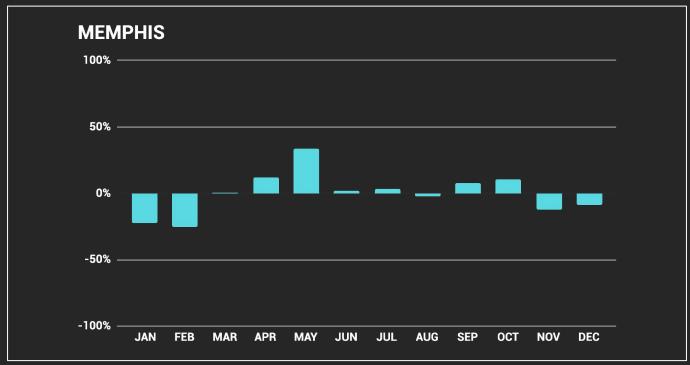
## APRIL LOOKAHEAD DENVER

|          | 2019     | <b>TODAY 2018</b> | END APRIL 2018 |
|----------|----------|-------------------|----------------|
| BOOKINGS | 32       | 47                | 116            |
| REVENUE  | \$19,030 | \$22,202          | \$27,633       |
| ADR      | \$133    | \$107             | \$122          |
| ABW      | 26       | 25                | 32             |



## APRIL LOOKAHEAD MEMPHIS

#### **REVPAR AVERAGES**





## APRIL LOOKAHEAD MEMPHIS

|          | 2019     | <b>TODAY 2018</b> | END APRIL 20 |
|----------|----------|-------------------|--------------|
| BOOKINGS | 40       | 67                | 196          |
| REVENUE  | \$26,043 | \$35,071          | \$56,653     |
| ADR      | \$171    | \$173             | \$163        |
| ABW      | 41       | 35                | 40           |
|          |          |                   |              |



#### **ADR**

- + \$112 CMP
- + \$129 SBJ

#### **RATES**

- + \$70 BASE
- + \$65 MIN

#### **COMPS**

- + \$117 BKD
- + \$73 UBKD





#### **ADR**

- + \$112 CMP
- + \$129 SBJ

#### **RATES**

- + \$70 BASE
- + \$65 MIN

#### **COMPS**

- + \$117 BKD
- + \$73 UBKD





#### **ADR**

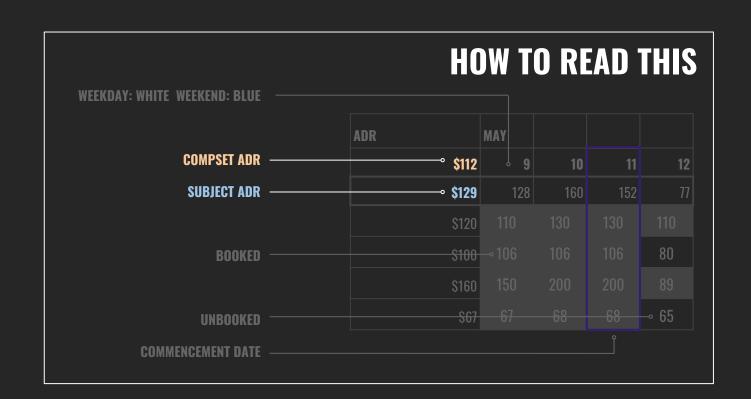
- + \$112 CMP
- + \$129 SBJ

#### **RATES**

- + \$70 BASE
- + \$65 MIN

#### **COMPS**

- + \$117 BKD
- + \$73 UBKD





#### **ADR**

- + \$112 CMP
- + \$129 SBJ

#### **RATES**

- + \$70 BASE
- + \$65 MIN

#### **COMPS**

- + \$117 BKD
- + \$73 UBKD

### **HOW TO READ THIS**

The Subject represents a single listing and its comps.

We can use a single listing to measure a market because listings share comp sets and rate schedules.

Further details can be found in stayintel by clicking:

- + The Listing Name
- + Comparable List
- + Analytics Tab
- + Daily View
- + Adjust Dates

| ADR   | MAY |     |     |     |
|-------|-----|-----|-----|-----|
| \$112 | 9   | 10  | 11  | 12  |
| \$129 | 128 | 160 | 152 | 77  |
| \$120 | 110 | 130 | 130 | 110 |
| \$100 |     |     |     | 80  |
| \$160 |     |     |     |     |
| \$67  |     |     |     | 65  |

- COMPSET ADR

**SUBJECT ADR** 



## TENTPOLE ANALYSIS

#### ADR

- + \$112
- + \$129

#### **RATES**

- + \$70 BASE
- + \$65 MIN

#### **COMPS**

- + \$117 BKD
- + \$73 UBKD

### **HOW TO READ THIS**

| ADR   | MAY |     |     |    |
|-------|-----|-----|-----|----|
| \$112 | 9   | 10  | 11  | 12 |
| \$129 | 128 | 160 | 152 | 77 |
| \$120 |     |     |     |    |
| \$100 |     |     |     | 80 |
| \$160 |     |     |     |    |
| \$67  |     |     |     | 65 |

**COMPSET ADR** 

**SUBJECT ADR** 

SUBJECT BASE RATE SUBJECT MINIMUM



## TENTPOLE ANALYSIS

#### ADR

- + \$112
- + \$129

#### RATES

- + \$70 BASE
- + \$65 MIN

#### **COMPS**

- + \$117 BKD
- + \$73 UBKD

### **HOW TO READ THIS**

| ADR   | MAY |     |     |    |
|-------|-----|-----|-----|----|
| \$112 |     | 10  | 11  | 12 |
| \$129 | 128 | 160 | 152 | 77 |
| \$120 |     |     |     |    |
| \$100 |     |     |     | 80 |
| \$160 |     |     |     |    |
| \$67  |     |     |     | 65 |

**COMPSET ADR** 

**SUBJECT ADR** 

SUBJECT BASE RATE SUBJECT MINIMUM

**BOOKED COMP ADR** 

**UNBOOKED COMP ADR** 



### TENTPOLE ANALYSIS

#### ADR

- + \$112
- + \$129

#### **RATES**

- + \$70 BASE
- + \$65 MIN

#### **COMPS**

- + \$117 BKD
- + \$73 UBKD

### **HOW TO READ THIS**

| ADR   | MAY |     |     |    |
|-------|-----|-----|-----|----|
| \$112 |     | 10  | 11  | 12 |
| \$129 | 128 | 160 | 152 | 77 |
| \$120 |     |     |     |    |
| \$100 |     |     |     | 80 |
| \$160 |     |     |     |    |
| \$67  |     |     |     | 65 |



### MINNEAPOLIS

#### **ADR**

+ \$79

+ \$113

#### **RATES**

+ \$85 BASE

+ \$70 MIN

#### **COMPS**

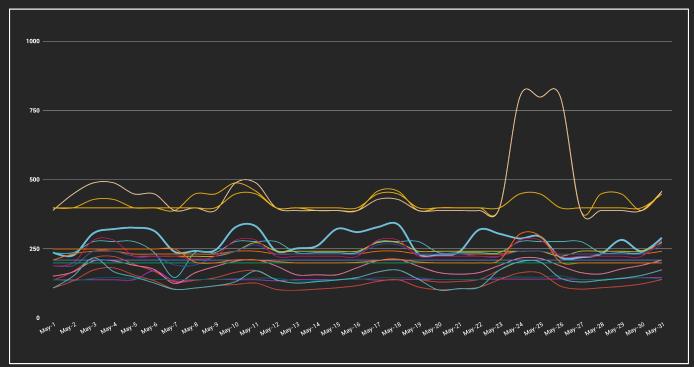
+ \$74 ABK

+ \$84 UABK

| ADR   | MAY |     |     |     |     |    |    |    |     |     |     |    |
|-------|-----|-----|-----|-----|-----|----|----|----|-----|-----|-----|----|
| \$79  | 16  | 17  | 18  | 19  | 20  | 21 | 22 | 23 | 24  | 25  | 26  | 27 |
| \$113 | 99  | 128 | 163 | 133 | 104 | 90 | 88 | 91 | 121 | 131 | 114 | 94 |
| \$82  | 79  | 89  | 89  | 79  | 79  | 79 | 79 | 79 | 89  | 89  | 79  | 79 |
| \$80  | 80  | 80  | 80  | 80  | 80  | 80 | 80 | 80 | 80  | 80  | 80  | 80 |
| \$62  | 56  | 58  | 58  | 57  | 65  | 65 | 65 | 65 | 65  | 65  | 65  | 65 |
| \$90  | 75  | 125 | 125 | 125 | 75  | 75 | 75 | 75 | 89  | 89  | 75  | 75 |
| \$96  | 75  | 150 | 150 | 150 | 75  | 75 | 75 | 75 | 89  | 89  | 75  | 75 |
| \$66  | 67  | 67  | 68  | 66  | 65  | 65 | 65 | 65 | 67  | 67  | 66  | 65 |
| \$82  | 75  | 95  | 95  | 75  | 75  | 75 | 75 | 75 | 95  | 95  | 75  | 75 |
| \$56  | 56  | 57  | 57  | 56  | 56  | 55 | 55 | 55 | 58  | 57  | 57  | 55 |
| \$99  | 99  | 99  | 99  | 99  | 99  | 99 | 99 | 99 | 99  | 106 | 95  | 99 |

## MAY PRICING VS COMPS

#### **MAY PRICING V COMPS: LOFT3303**



#### MAY PRICING V COMPS: LOFT3303

|       |          | May- |
|-------|----------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|
|       | DAY:     | 1    | 2    | 3    | 4    | 5    | 6    | 7    | 8    | 9    | 10   | 11   | 12   | 13   | 14   | 15   |
| \$274 | LOFT3303 | 238  | 227  | 307  | 322  | 327  | 315  | 240  | 243  | 246  | 329  | 332  | 243  | 252  | 261  | 323  |
| \$167 | COMP 1   | 137  | 169  | 218  | 223  | 195  | 169  | 131  | 137  | 146  | 166  | 172  | 139  | 127  | 132  | 138  |
| \$485 | COMP 3   | 399  | 399  | 429  | 429  | 399  | 399  | 389  | 449  | 449  | 489  | 459  | 399  | 399  | 389  | 389  |
| \$495 | COMP 4   | 389  | 449  | 489  | 489  | 449  | 449  | 389  | 399  | 389  | 489  | 489  | 399  | 389  | 389  | 389  |
| \$227 | COMP 6   | 210  | 232  | 242  | 242  | 232  | 232  | 232  | 232  | 232  | 242  | 242  | 232  | 232  | 232  | 232  |
| \$259 | COMP 7   | 237  | 237  | 277  | 277  | 277  | 237  | 147  | 237  | 237  | 277  | 277  | 277  | 237  | 237  | 237  |
| \$150 | COMP 8   | 139  | 139  | 139  | 139  | 139  | 171  | 135  | 140  | 140  | 139  | 139  | 135  | 140  | 140  | 140  |
| \$232 | COMP 9   | 190  | 190  | 242  | 242  | 224  | 224  | 224  | 224  | 224  | 242  | 273  | 242  | 242  | 242  | 242  |
| \$238 | COMP 10  | 190  | 190  | 242  | 242  | 224  | 224  | 192  | 192  | 224  | 242  | 265  | 232  | 232  | 232  | 232  |
| \$192 | COMP 11  | 152  | 167  | 207  | 207  | 191  | 176  | 125  | 164  | 187  | 206  | 211  | 189  | 157  | 157  | 157  |
| \$139 | COMP 12  | 139  | 135  | 144  | 147  | 143  | 140  | 140  | 140  | 140  | 143  | 145  | 144  | 135  | 135  | 140  |
| \$232 | COMP 13  | 190  | 200  | 282  | 282  | 224  | 224  | 224  | 214  | 224  | 282  | 282  | 224  | 224  | 224  | 224  |
| \$203 | COMP 14  | 210  | 210  | 210  | 210  | 210  | 210  | 210  | 210  | 210  | 210  | 210  | 210  | 210  | 210  | 210  |
| \$130 | COMP 15  | 109  | 135  | 174  | 182  | 156  | 135  | 105  | 109  | 117  | 122  | 127  | 104  | 101  | 105  | 110  |
| \$394 | COMP 16  | 399  | 399  | 399  | 399  | 399  | 399  | 399  | 399  | 399  | 449  | 449  | 399  | 399  | 399  | 399  |
| \$193 | COMP 17  | 200  | 200  | 200  | 200  | 200  | 200  | 200  | 200  | 200  | 200  | 200  | 200  | 200  | 200  | 200  |
| \$202 | COMP 18  | 250  | 250  | 250  | 250  | 250  | 250  | 250  | 203  | 200  | 211  | 210  | 205  | 200  | 200  | 200  |
| \$149 | COMP 19  | 109  | 152  | 218  | 168  | 149  | 127  | 104  | 109  | 117  | 132  | 171  | 139  | 127  | 132  | 138  |

### MAY PRICING V COMPS: LOFT3303

|       |           | May | мау | May | May | мау | May | May | May | May | May |
|-------|-----------|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|
|       | DAY:      | -16 | -17 | -18 | -19 | -20 | -21 | -22 | -23 | -24 | -25 | -26 | -27 | -28 | -29 | -30 | -31 |
| \$274 | LOFT 3303 | 311 | 329 | 339 | 233 | 228 | 239 | 320 | 305 | 288 | 295 | 220 | 220 | 232 | 283 | 242 | 291 |
| \$167 | COMP 1    | 147 | 167 | 174 | 142 | 131 | 133 | 140 | 174 | 204 | 203 | 145 | 131 | 137 | 144 | 155 | 175 |
| \$485 | COMP 3    | 389 | 459 | 459 | 389 | 399 | 399 | 399 | 399 | 799 | 799 | 799 | 389 | 449 | 449 | 389 | 459 |
| \$495 | COMP 4    | 389 | 429 | 429 | 389 | 389 | 389 | 389 | 399 | 799 | 799 | 799 | 389 | 389 | 389 | 389 | 459 |
| \$227 | COMP 6    | 232 | 242 | 242 | 232 | 232 | 232 | 232 | 232 | 242 | 242 | 232 | 232 | 232 | 232 | 232 | 242 |
| \$259 | COMP 7    | 237 | 277 | 277 | 277 | 237 | 237 | 237 | 237 | 277 | 277 | 277 | 277 | 237 | 237 | 237 | 277 |
| \$150 | COMP 8    | 142 | 138 | 139 | 140 | 140 | 140 | 140 | 141 | 141 | 141 | 142 | 140 | 140 | 143 | 147 | 147 |
| \$232 | COMP 9    | 242 | 273 | 273 | 242 | 242 | 242 | 242 | 242 | 242 | 242 | 224 | 242 | 242 | 242 | 242 | 273 |
| \$238 | COMP 10   | 232 | 265 | 265 | 232 | 232 | 232 | 224 | 224 | 242 | 242 | 232 | 232 | 232 | 232 | 232 | 265 |
| \$192 | COMP 11   | 183 | 208 | 213 | 188 | 165 | 159 | 165 | 191 | 217 | 216 | 189 | 165 | 160 | 178 | 191 | 210 |
| \$139 | COMP 12   | 140 | 146 | 146 | 146 | 140 | 140 | 140 | 147 | 149 | 148 | 153 | 140 | 140 | 145 | 146 | 141 |
| \$232 | COMP 13   | 224 | 282 | 282 | 224 | 224 | 224 | 224 | 224 | 282 | 282 | 224 | 224 | 224 | 224 | 224 | 282 |
| \$203 | COMP 14   | 210 | 210 | 210 | 210 | 210 | 210 | 210 | 210 | 210 | 210 | 210 | 210 | 210 | 210 | 210 | 210 |
| \$130 | COMP 15   | 118 | 133 | 139 | 113 | 103 | 106 | 112 | 140 | 164 | 163 | 116 | 105 | 110 | 115 | 124 | 140 |
| \$394 | COMP 16   | 399 | 449 | 449 | 399 | 399 | 399 | 399 | 399 | 449 | 449 | 399 | 399 | 399 | 399 | 399 | 449 |
| \$193 | COMP 17   | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 |
| \$202 | COMP 18   | 202 | 208 | 213 | 203 | 200 | 200 | 200 | 210 | 304 | 297 | 203 | 200 | 200 | 200 | 200 | 200 |
| \$149 | COMP 19   | 147 | 167 | 174 | 141 | 102 | 107 | 112 | 174 | 204 | 203 | 145 | 131 | 137 | 144 | 155 | 175 |



## MARCH OCC % ST LOUIS

Still, nearly every unit had revenue wins against their comp set in March.

These are the STL units with occupancy under 85%.

That's good, right?

#### **OCCUPANCY V COMPS**

| LISTING  | º/o | C-% | ADR   | C-ADR $\Delta$ | C-ADR $\Delta$ | C-REV $\Delta$ |
|----------|-----|-----|-------|----------------|----------------|----------------|
| AVG      | 81% | 84% | \$129 | \$28           | 30%            | \$888          |
| Lofts1   | 63% | 87% | \$123 | \$14           | 13%            | -\$101         |
| Lofts 2  | 67% | 80% | \$110 | \$16           | 18%            | \$571          |
| Lofts 3  | 70% | 72% | \$183 | \$12           | 7%             | \$638          |
| Lofts 4  | 73% | 88% | \$107 | \$34           | 46%            | \$732          |
| Lofts 5  | 77% | 87% | \$122 | \$16           | 15%            | \$205          |
| Lofts 6  | 77% | 77% | \$101 | \$4            | 4%             | \$373          |
| Lofts 7  | 77% | 87% | \$150 | \$44           | 42%            | \$977          |
| Lofts 8  | 77% | 86% | \$116 | \$15           | 15%            | \$253          |
| Lofts 9  | 80% | 88% | \$89  | \$16           | 21%            | \$345          |
| Lofts 10 | 83% | 87% | \$177 | \$72           | 68%            | \$1,867        |
| Lofts 11 | 83% | 89% | \$85  | \$7            | 9%             | \$101          |
| Lofts 12 | 83% | 80% | \$141 | \$25           | 22%            | \$1,208        |

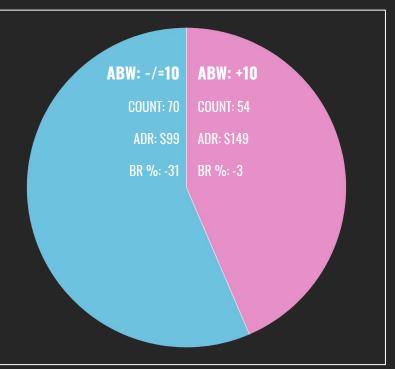


MARCH OCC % **ST LOUIS** 

#### **GRAINS OF SALT**

The majority of reservations came in within the last 10 days of the booking window, pushing the ADR in that period 31% below the base rate.

> This means that we needed ABW discounts in combination with other discounts in order to attract bookings.





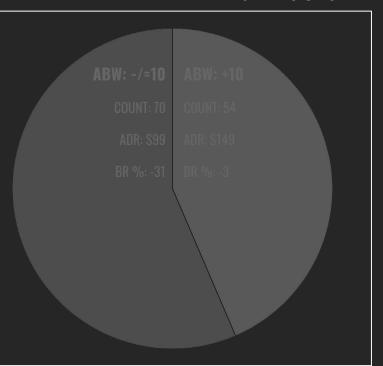
### MARCH OCC % ST LOUIS

#### **GRAINS OF SALT**

+ The majority of reservations came in within the last 10 days of the booking window, pushing the ADR in that period 31% below the base rate.

This means that we needed ABW discounts *in combination* with other discounts in order to attract bookings.

 We recently adjusted comp sets to have fewer high end properties in St Louis.





## MARCH OCC % ST LOUIS

#### **GRAINS OF SALT**

 Furthermore, certain units are suffering from poor flexibility around Length of Stay controls.

Take a look at Lofts 1



MARCH OCC % LOFTS 1

**ST LOUIS** 

A case for more flexible length of stay controls.

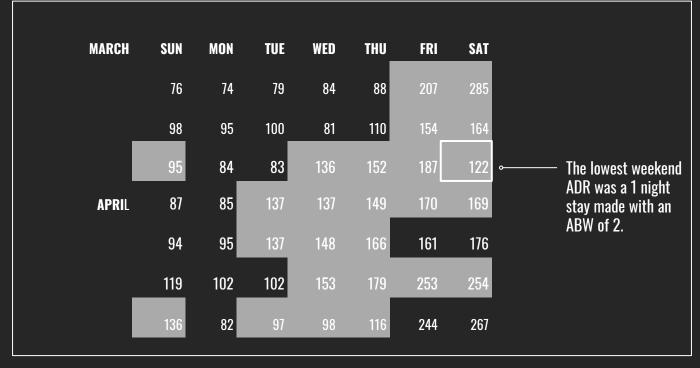
| MARCH | SUN | MON | TUE | WED | THU | FRI | SAT |   |
|-------|-----|-----|-----|-----|-----|-----|-----|---|
|       | 76  | 74  | 79  | 84  | 88  | 207 | 285 | •——— The highest ADR of the month was a 2 |
|       | 98  | 95  | 100 | 81  | 110 | 154 | 164 | night weekend stay<br>made months in      |
| l     | 95  | 84  | 83  | 136 | 152 | 187 | 122 | advance due to an<br>error from the       |
| APRIL | 87  | 85  | 137 | 137 | 149 | 170 | 169 | pricing engine.                           |
|       | 94  | 95  | 137 | 148 | 166 | 161 | 176 |   |
|       | 119 | 102 | 102 | 153 | 179 | 253 | 254 |   |
| l     | 136 | 82  | 97  | 98  | 116 | 244 | 267 |   |



MARCH OCC % LOFTS 1

ST LOUIS

A case for more flexible length of stay controls.





MARCH OCC % LOFTS 1
ST LOUIS

A case for more flexible length of stay

controls.

| MARC | H SUN | MON | TUE | WED | THU | FRI | SAT |  |
|------|-------|-----|-----|-----|-----|-----|-----|--|
|      | 76    | 74  | 79  | 84  | 88  | 207 | 285 |  |
|      | 98    | 95  | 100 | 81  | 110 | 154 | 164 | If this weekend LOS<br>were 2 nights, we   |
|      | 95    | 84  | 83  | 136 | 152 | 187 | 122 | could potentially<br>book this home at a   |
| APR  | IL 87 | 85  | 137 | 137 | 149 | 170 | 169 | higher ADR.                                |
|      | 94    | 95  | 137 | 148 | 166 | 161 | 176 | As of today, you cannot book the           |
|      | 119   | 102 | 102 | 153 | 179 | 253 | 254 | Friday without also<br>booking the Sunday. |
|      | 136   | 82  | 97  | 98  | 116 | 244 | 267 |  |
|      |       |     |     |     |     |     |     |  |



MARCH OCC % LOFTS 1
ST LOUIS

A case for more flexible length of stay controls.

| MARC | H SUN | MON | TUE | WED | THU | FRI | SAT |                                      |
|------|-------|-----|-----|-----|-----|-----|-----|--------------------------------------|
|      | 76    | 74  | 79  | 84  | 88  | 207 | 285 |                                      |
|      | 98    | 95  | 100 | 81  | 110 | 154 | 164 |                                      |
|      | 95    | 84  | 83  | 136 | 152 | 187 | 122 |                                      |
| APR  | IL 87 | 85  | 137 | 137 | 149 | 170 | 169 |                                      |
|      | 94    | 95  | 137 | 148 | 166 | 161 | 176 |                                      |
|      | 119   | 102 | 102 | 153 | 179 | 253 | 254 | Same goes for                        |
|      | 136   | 82  | 97  | 98  | 116 | 244 | 267 | these dates at the end of the month. |



#### FOLLOW UP:

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